

ECO Glades 2, 420 Witch Hazel Ave ECO Park, Centurion, 0169 Pvt Bag X31, Highveld Park, 0169

RFQ No: 04NOVEMBER25

QUOTATION	DEPART.	CONTACT PERSON	CLOSING DATE &TIME
DESCRIPTION			
Request for Appointment of a Digital Brand	FINANCE	SCM	Date: 28 November 2025
Management Agency for the Film and			
Publication Board.		Tel : 012 003 1400	Time: 12:00 pm
		Email:	
		SCMDemand@fpb.org.za	
ALL QUOTATIONS OR PROP	OSALS TO B	E EMAILED TO: <u>SCMDeman</u>	d@fpb.org.za
ADDRESS: ECO Glades 2, 420) Witch Haze	l Ave ECO Park, Centurion, 0	169
ALL QUOTATION MUST BE V	ALID FOR 6	0 DAYS	

INDEX

NO	DETAILS	DOCUMENT
	LIST OF RETURNABLE DOCUMENTS THAT SHOULD I	FORM PART OF QUOTATION
	DOCUMENT (NEATLY ATTACHED AS ANNEXURES)	
1	Tax Clearance Certificate or Unique Pin	
2	Proof or supporting documents for points claim on	1. CIPC
	specific goal -SBD6.1	2. CSD (Full) report
		3. Sworn affidavit /BBBEE
		indicating the level of
		ownership in the
		Enterprise
	BBBEE SCORECARD GUIDELINE	
	BB-BEE score of companies	
	Level 1 9 Points Level 2 8 Points	
	Level 2 8 Points Level 3 7 Points	
	Level 4 6 Points	
	Level 5 5 Points	
	Level 6 4 Points	
	Level 7 3 Points	
	Level 8 2 Points	
	Non-compliant 0 Points	
3	Standard Bidding Documents	SBD1, SBD 4, SBD6.1
4	Tax compliant CSD Report	
5	Comprehensive proposal or Quotation that respond to	
	RFQ	
	ALL PRICES MUST BE VAT INCLU	SIVE

I/we the undersigned, who warrants that he/she is duly authorised to do so on behalf of thecompany declares that:

- -The information furnished on this quotation is true and correct.
- -If the information provided on this quotation is found to be incorrect, FPB, in addition to anyother remedy it may have:
- -Recover all costs, losses or damages it has incurred or suffered as a result of that person's conduct; and
- -Cancel the purchase order and claim any damages which it has suffered as a result of havingto make less favourable arrangement due to such cancellation.

I have read, fully understand, and hereby accept FPB's standard quotation instructions.

"In submitting any information or documentation requested above or any other information that may be requested pursuant to this RFQ/tender, you are consenting to the processing by FPB or its stakeholders of your personal information and all other personal information contained therein, as contemplated in the Protection of Personal Information Act, No.4 of 2013 and Regulations promulgated thereunder ("POPI Act"). Further, you declare that youhave obtained all consents required by the POPI Act or any other law applicable. Thus, you hereby indemnify FPB against any civil or criminal action, administrative fine or other penalty or loss that may arise as a result of the processing of any personal information that you submit."

Name and s	surname:	 	 	
Signature: .		 	 	
Date [.]				

DETAILED SPECIFICATION

List of abbreviations used

FPB - Film and Publication Board SCM - Supply Chain

Management

PR - Public Relations

GBV - Gender-Based Violence

NCII - Non-Consensual Intimate Images CSAM - Child Sexual

Abuse Material

TV - Television

Q1, Q2, Q3, Q4 – Quarter 1, Quarter 2, Quarter 3, Quarter 4 (referring to the four quarters of the financial year)

SA - South Africa

CSE - Corporate Services Executive

Detailed specification requirement

The Film and Publication Board seeks to appoint a qualified and experienced Digital and interactive media company to support the Communications Unit in delivering high-quality, engaging, and strategic digital communications and promotional services. The selected service provider will assist in enhancing FPB's brand awareness on the FPB mandate with emphasis on online safety, classification of film and games and child protection along with stakeholder engagement initiatives through professional digital content creation, influencer marketing, and advertising management.

1. SCOPE OF WORK

Strategy and implementation Plan

- Develop a Communication and PR strategy with implementation plan on the FPB Mandate.
- Implement the approved strategy for all relevant platforms.
- Use FPB reports and trends to develop key messaging content for the relevant platforms and FPB target audience i.e. Children, Youth, Parents, Consumers, Content Creators, interactive media developers and industry on:
 - Online and interactive media safety
 - Combat online harms
 - Promote classification and regulatory awareness on Film, Games and certain publication
 - Create animation to create content for children on online harms including CSAM

Influencer Marketing

- Identification and management of influencers aligned with FPB's audience.
- Outsource top influencers from all provinces and in SA to create online and interactive
 media safety content for videos, TikTok content, podcast, live sessions, adverts for
 cinema, radio or TV on public education, our relevant research reports and
 classification guidelines aligned to the FPB mandate (in different SA languages).
- Facilitate Podcast on FPB mandate in consultation with Management
- Source 2-4 influencer to execute at least 4 campaigns for public education and brand awareness per quarter over a year .
- Minimum of two influencers per quarter, each delivering 1 campaign flight + content pack per flight.
- Development of performance metrics to see performance of the campaigns.

The influencers should arrange focus groups and others critical collaborations (online and physical) to engage on FPB mandate.

Graphic Design Services

- Conceptualise 2-4 creative campaigns across the calendar year
- Creation of 15 static posters and animated graphics for digital platforms per quarter.
- Design of posters, web banners, infographics, and campaign visuals in line with FPB brand guidelines.
- Feed Post: 1200 × 1500 px (4:5 ratio) POSTERS
- Event Cover: 1920 × 1005 px POSTERS
- Adaptation of content to various formats and sizes.
- Use animation to create content for children on online harms including CSAM on social and interactive media
- Design of QR coded business cards, pamphlets and artwork for publications, as and when needed.

Advertising and paid promotions

- Manage social media advertising budgets across all platforms.
- Run one paid campaign each quarter to boost our posts.
- For Quarters 1 and 3, focus on Facebook ads; for Quarters 2 and 4, focus on Instagram ads.

Videography, Photography and Editing

- Offer videography and photography service two times a quarter to shoot a campaign.
- Video and photography editing and share completed files.
- Shoot content according to our script or campaign concept for social media content sharing.

DELIVERABLES

- Bx Influencers annually.
- Bx videos annually. Each video shoot yields one (max 30 min edited video)
- 15x final design files in editable and web formats per guarter.
- 4x paid promotion ad per quarter.
- · Summary of insights and recommendations report per quarter.

DURATION OF SERVICE

The service provider will be contracted for twelve (12) months.

MINIMUM REQUIREMENTS

- 5-10 years proven experience in digital marketing and communications.
- Submit portfolio of evidence for work done and campaigns done.
- Knowledge of South African public sector communications & Strong creative and campaign performance portfolio.

RFQ - Digital and PR Agency

The supporting documents that the Service Provider (SP) must submit to prove relevant experience.

Company experience (5–10 years) Provide a company profile, CIPC registration documents, and a list of past digital marketing and communication projects to prove years of operation and experience.

At least 3 reference letters from previous clients. Submit at least three signed, dated reference letters on official letterheads confirming successful completion of similar projects.

Portfolio of previous work Include proof of completed campaigns such as screenshots, links, case studies, creative samples, and performance reports.

Knowledge of Public Sector Communications & Creative and performance portfolio

Portfolio of Previous Public Sector Work: Ccommunications or PR projects done for Government departments or Entities.

Demonstrate strong creative capability and measurable campaign results through designs, content samples,	
analytics reports and any awards or achievements.	
analytics reports and any awards of achievements.	

PART A INVITATION TO

BID

YOU ARE HEREBY INV	ITED TO BID FOR	REQUIREMENTS OF T	HE (NAME OF	DEPARTMENT/ PUBLIC	ENTITY)			
	04NOVEMBER25	CLOSING DATE:		28 November 2025	CLOSING TIME:	12:00 pm		
DESCRIPTION Request for Appointment of a Digital Brand Management Agency for the Film and Publication Board.								
BID RESPONSE DOCU	BID RESPONSE DOCUMENTS MAY BE DEPONSITED IN THE BID BOX SITUATED AT (STREET ADDRESS)							
SCMDemand@fpb.d	SCMDemand@fpb.org.za							
BIDDING PROCEDURE	ENQUIRIES MAY	BE DIRECTED TO	TECHNICAL	. ENQUIRIES MAY BE DI	RECTED TO:			
CONTACT PERSON	Makhosazana	ı Hlatshwayo	CONTACT F	PERSON	Makhosa	zana Hlatshwayo		
TELEPHONE NUMBER	012 003 1400		TELEPHONE	NUMBER	012 003 14	00		
FACSIMILE NUMBER			FACSIMILE	NUMBER				
E-MAIL ADDRESS		d@fpb.org.za	E-MAIL ADD	RESS	SCMDen	nand@fpb.org.za		
SUPPLIER INFORMATION	ON				·			
NAME OF BIDDER								
POSTAL ADDRESS								
STREET ADDRESS								
TELEPHONE NUMBER	CODE	(010)		NUMBER				
CELLPHONE NUMBER								
FACSIMILE NUMBER	CODE			NUMBER				
E-MAIL ADDRESS								
VAT REGISTRATION NUMBER								
SUPPLIER COMPLIANCE STATUS	TAX COMPLIANCE SYSTEM PIN:		OR	CENTRAL SUPPLIER DATABASE No: MAA	ιA			
B-BBEE STATUS LEVEL VERIFICATION CERTIFICATE		PLICABLE BOX]	B-BBEE STA AFFIDAVIT	ATUS LEVEL SWORN		LICABLE BOX]		
	Yes	No			Yes	No		
[A B-BBEE STATUS LEVEL VERIFICATION CERTIFICATE/ SWORN AFFIDAVIT (FOR EMES & QSEs) MUST BE SUBMITTED INORDER TO QUALIFY FOR PREFERENCE POINTS FOR B-BBEE]								

ARE YOU THE ACCREDITED REPRESENTATIVE IN SOUTH AFRICA FOR THE GOODS /SERVICES /WORKS OFFERED?	□Yes [IF YES ENCLOSE I	□No PROOF]	ARE YOU A FOREIGN BASED SUPPLIER FOR THE GOODS /SERVICES /WORKS OFFERED?	☐Yes ☐No [IFYES,ANSWER THE QUESTIONNAIRE BELOW]		
QUESTIONNAIRE TO	O BIDDING FOREIGN	N SUPPLI	ERS			
IS THE ENTITY A RESIDENT OF THE REPUBLIC OF SOUTH AFRICA (RSA)?						
IF THE ANSWER IS "NO" TO ALL OF THE ABOVE, THEN IT IS NOT A REQUIREMENT TO REGISTER FOR A TAX COMPLIANCE STATUS SYSTEM PIN CODE FROM THE SOUTH AFRICAN REVENUE SERVICE (SARS) AND IF NOT REGISTER AS PER 2.3 BELOW.						

PART B TERMS AND CONDITIONS FOR BIDDING

1. BID SUBMISSION:

- 1.1. BIDS MUST BE DELIVERED BY THE STIPULATED TIME TO THE CORRECT ADDRESS. LATE BIDS WILL NOT BE ACCEPTED FOR CONSIDERATION.
- 1.2. ALL BIDS MUST BE SUBMITTED ON THE OFFICIAL FORMS PROVIDED-(NOT TO BE RE-TYPED) OR IN THE MANNER PRESCRIBED IN THE BID DOCUMENT.
- 1.3. THIS BID IS SUBJECT TO THE PREFERENTIAL PROCUREMENT POLICY FRAMEWORK ACT, 2000 AND THE PREFERENTIAL PROCUREMENT REGULATIONS, 2017, THE GENERAL CONDITIONS OF CONTRACT (GCC) AND, IF APPLICABLE, ANY OTHER SPECIAL CONDITIONS OF CONTRACT.
- 1.4. THE SUCCESSFUL BIDDER WILL BE REQUIRED TO FILL IN AND SIGN A WRITTEN CONTRACT FORM (SBD7).

2. TAX CÓMPLIANCE REQUIREMENTS

- 2.1 BIDDERS MUST ENSURE COMPLIANCE WITH THEIR TAX OBLIGATIONS.
- 2.2 BIDDERS ARE REQUIRED TO SUBMIT THEIR UNIQUE PERSONAL IDENTIFICATION NUMBER (PIN) ISSUED BY SARS TO ENABLE THE ORGAN OF STATE TO VERIFY THE TAXPAYER'S PROFILE AND TAX STATUS.
- 2.3 APPLICATION FOR TAX COMPLIANCE STATUS (TCS) PIN MAY BE MADE VIA E-FILING THROUGH THE SARS WEBSITE WWW.SARS.GOV.ZA.
- 2.4 BIDDERS MAY ALSO SUBMIT A PRINTED TCS CERTIFICATE TOGETHER WITH THE BID.
- 2.5 IN BIDS WHERE CONSORTIA / JOINT VENTURES / SUB-CONTRACTORS ARE INVOLVED, EACH PARTY MUST SUBMIT A SEPARATE TCS CERTIFICATE / PIN / CSD NUMBER.
- 2.6 WHERE NO TCS PIN IS AVAILABLE BUT THE BIDDER IS REGISTERED ON THE CENTRAL SUPPLIER DATABASE (CSD), A CSD NUMBER MUST BE PROVIDED.
- 2.7 NO BIDS WILL BE CONSIDERED FROM PERSONS IN THE SERVICE OF THE STATE, COMPANIES WITH DIRECTORS WHO ARE PERSONS IN THE SERVICE OF THE STATE, OR CLOSE CORPORATIONS WITH MEMBERS PERSONS IN THE SERVICE OF THE STATE."

NB: FAILURE TO PROVIDE / OR COMPLY WITH ANY OF THE AL	BOVE PARTICULARS MAY RENDER THE BID INVALID
SIGNATURE OF BIDDER:	
CAPACITY UNDER WHICH THIS BID IS SIGNED: (Proof of authority must be submitted e.g. company resolution)	
DATE:	

BIDDER'S DISCLOSURE

1. PURPOSE OF THE FORM

Any person (natural or juristic) may make an offer or offers in terms of this invitation to bid. In line with the principles of transparency, accountability, impartiality, and ethics as enshrined in the Constitution of the Republic of South Africa and further expressed in various pieces of legislation, it is required for the bidder to make this declaration in respect of the details required hereunder.

Where a person/s are listed in the Register for Tender Defaulters and / or the List of Restricted Suppliers, that person will automatically be disqualified from the bid process.

2. Bidder's declaration

- 2.1 Is the bidder, or any of its directors / trustees / shareholders / members / partners or any person having a controlling interest1 in the enterprise, employed by the state?
 YES/NO
- 2.1.1 If so, furnish particulars of the names, individual identity numbers, and, if applicable, state employee numbers of sole proprietor/ directors / trustees / shareholders / members/ partners or any person having a controlling interest in the enterprise, in table below.

Full Name	Identity Number	Name of State institution	

¹ the power, by one person or a group of persons holding the majority of the equity of an enterprise, alternatively, the person/s having the deciding vote or power to influence or to direct the course and decisions of the enterprise.

2.2	Do you, or any person connemployed by the procuring		relationship with any person who is
2.2.1	If so, furnish particulars:		
2.3	person having a controlling		olders / members / partners or any re any interest in any other related ? YES/NO
2.3.1	If so, furnish particulars:		
3 D	ECLARATION		
	,	ng bid, do hereby make the follo	owing statements that I certify to be
3.1		d the contents of this disclosur	,
3.2	I understand that the accon	npanying bid will be disqualified	I if this disclosure is found not to be

true and complete in every respect;

- 3.3 The bidder has arrived at the accompanying bid independently from, and without consultation, communication, agreement or arrangement with any competitor. However, communication between partners in a joint venture or consortium2 will not be construed as collusive bidding.
- 3.4 In addition, there have been no consultations, communications, agreements or arrangements with any competitor regarding the quality, quantity, specifications, prices, including methods, factors or formulas used to calculate prices, market allocation, the intention or decision to submit or not to submit the bid, bidding with the intention not to win the bid and conditions or delivery particulars of the products or services to which this bid invitation relates.
- 3.4 The terms of the accompanying bid have not been, and will not be, disclosed by the bidder, directly or indirectly, to any competitor, prior to the date and time of the official bid opening or of the awarding of the contract.
- 3.5 There have been no consultations, communications, agreements or arrangements made by the bidder with any official of the procuring institution in relation to this procurement process prior to and during the bidding process except to provide clarification on the bid submitted where so required by the institution; and the bidder was not involved in the drafting of the specifications or terms of reference for this bid.
- I am aware that, in addition and without prejudice to any other remedy provided to combat any restrictive practices related to bids and contracts, bids that are suspicious will be reported to the Competition Commission for investigation and possible imposition of administrative penalties in terms of section 59 of the Competition Act No 89 of 1998 and or may be reported to the National Prosecuting Authority (NPA) for criminal investigation and or may be restricted from conducting business with the public sector for a period not exceeding ten (10) years in terms of the Prevention and Combating of Corrupt Activities Act No 12 of 2004 or any other applicable legislation.

I CERTIFY THAT THE INFORMATION FURNISHED IN PARAGRAPHS 1, 2 and 3 ABOVE IS CORRECT.

I ACCEPT THAT THE STATE MAY REJECT THE BID OR ACT AGAINST ME IN TERMS OF

² Joint venture or Consortium means an association of persons for the purpose of combining their expertise, property, capital, efforts, skill and knowledge in an activity for the execution of a contract.

DECLARATION PROVE TO BE	FALSE.	
Signature	Date	
Position	Name of bidder	

PARAGRAPH 6 OF PFMA SCM INSTRUCTION 03 OF 2021/22 ON PREVENTING AND COMBATING ABUSE IN THE SUPPLY CHAIN MANAGEMENT SYSTEM SHOULD THIS

SBD 6.1

PREFERENCE POINTS CLAIM FORM IN TERMS OF THE PREFERENTIAL PROCUREMENT REGULATIONS 2022

This preference form must form part of all tenders invited. It contains general information and serves as a claim form for preference points for specific goals.

NB: BEFORE COMPLETING THIS FORM, TENDERERS MUST STUDY THE GENERAL CONDITIONS, DEFINITIONS AND DIRECTIVES APPLICABLE IN RESPECT OF THE TENDER AND PREFERENTIAL PROCUREMENT REGULATIONS, 2022

1. GENERAL CONDITIONS

- 1.1 The following preference point systems are applicable to invitations to tender:
 - the 80/20 system for requirements with a Rand value of up to R50 000 000 (all applicable taxes included); and
 - the 90/10 system for requirements with a Rand value above R50 000 000 (all applicable taxes included).

1.2 To be completed by the organ of state

(delete whichever is not applicable for this tender).

- a) The applicable preference point system for this tender is the 90/10 preference point system.
- b) The applicable preference point system for this tender is the 80/20 preference point system.
- c) Either the 90/10 or 80/20 preference point system will be applicable in this tender. The lowest/ highest acceptable tender will be used to determine the accurate system once tenders are received.

- 1.3 Points for this tender (even in the case of a tender for income-generating contracts) shall be awarded for:
 - (a) Price; and
 - (b) Specific Goals.

1.4 To be completed by the organ of state:

The maximum points for this tender are allocated as follows:

	POINTS
PRICE	80
SPECIFIC GOALS	20
Total points for Price and SPECIFIC GOALS	100

- 1.5 Failure on the part of a tenderer to submit proof or documentation required in terms of this tender to claim points for specific goals with the tender, will be interpreted to mean that preference points for specific goals are not claimed.
- 1.6 The organ of state reserves the right to require of a tenderer, either before a tender is adjudicated or at any time subsequently, to substantiate any claim in regard to preferences, in any manner required by the organ of state.

2. **DEFINITIONS**

- (a) "tender" means a written offer in the form determined by an organ of state in response to an invitation to provide goods or services through price quotations, competitive tendering process or any other method envisaged in legislation;
- (b) "price" means an amount of money tendered for goods or services, and includes all applicable taxes less all unconditional discounts:
- (c) "rand value" means the total estimated value of a contract in Rand, calculated at the time of

bid invitation, and includes all applicable taxes;

- (d) "tender for income-generating contracts" means a written offer in the form determined by an organ of state in response to an invitation for the origination of income-generating contracts through any method envisaged in legislation that will result in a legal agreement between the organ of state and a third party that produces revenue for the organ of state, and includes, but is not limited to, leasing and disposal of assets and concession contracts, excluding direct sales and disposal of assets through public auctions; and
- (e) "the Act" means the Preferential Procurement Policy Framework Act, 2000 (Act No. 5 of 2000).

3. FORMULAE FOR PROCUREMENT OF GOODS AND SERVICES

3.1. POINTS AWARDED FOR PRICE

3.1.1 THE 80/20 OR 90/10 PREFERENCE POINT SYSTEMS

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80 \left(1 - \frac{Pt - P}{min}\right) \qquad \text{or} \qquad Ps = 90 \left(1 - \frac{Pt - P min}{\frac{P}{min}}\right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmin = Price of lowest acceptable tender

3.2. FORMULAE FOR DISPOSAL OR LEASING OF STATE ASSETS AND INCOME GENERATING PROCUREMENT

3.2.1. POINTS AWARDED FOR PRICE

A maximum of 80 or 90 points is allocated for price on the following basis:

$$Ps = 80 \left(1 + \frac{Pt - P}{Pmax}\right) \qquad \text{or} \qquad Ps = 90 \left(1 + \frac{Pt - Pmax}{Pmax}\right)$$

Where

Ps = Points scored for price of tender under consideration

Pt = Price of tender under consideration

Pmax = Price of highest acceptable tender

4. POINTS AWARDED FOR SPECIFIC GOALS

- 4.1. In terms of Regulation 4(2); 5(2); 6(2) and 7(2) of the Preferential Procurement Regulations, preference points must be awarded for specific goals stated in the tender. For the purposes of this tender the tenderer will be allocated points based on the goals stated in table 1 below as may be supported by proof/ documentation stated in the conditions of this tender:
- 4.2. In cases where organs of state intend to use Regulation 3(2) of the Regulations, which states that, if it is unclear whether the 80/20 or 90/10 preference point system applies, an organ of state must, in the tender documents, stipulate in the case of—
 - (a) an invitation for tender for income-generating contracts, that either the 80/20 or 90/10 preference point system will apply and that the highest acceptable tender will be used to determine the applicable preference point system; or
 - (b) any other invitation for tender, that either the 80/20 or 90/10 preference point system will apply and that the lowest acceptable tender will be used to determine the applicable preference point system,

then the organ of state must indicate the points allocated for specific goals for both the 90/10

and 80/20 preference point system.

Table 1: Specific goals for the tender and points claimed are indicated per the table below.

(Note to organs of state: Where either the 90/10 or 80/20 preference point system is applicable, corresponding points must also be indicated as such.

Note to tenderers: The tenderer must indicate how they claim points for each preference point system.)

The specific goals allocated points in termsof this tender	Number of points allocated (90/10 system) (To be completed bythe organ of state)	Number of points allocated (80/20 system) (To be completed by the organ of state)	Number of points claimed (90/10 system) (To be completed by the tenderer)	Number of points claimed (80/20 system) (To be completed by the tenderer)
BBBEE scored card refer table A		9		
EME and/QSE		1		
51% women or more owned		5		
51% youth or more owned		3		
51% Owned by Persons wh Disabilities		1		
Gauteng		1		

DECLARATION WITH REGARD TO COMPANY/FIRM

4.3.	Name of company/firm
4.4.	Company registration number:
4.5.	TYPE OF COMPANY/ FIRM

- Partnership/Joint Venture / Consortium
- Y One-person business/sole propriety
- Close corporation
- Y Public Company
- Personal Liability Company
- Y (Pty) Limited
- Y Non-Profit Company
- State Owned Company

[TICK APPLICABLE BOX]

- 4.6. I, the undersigned, who is duly authorised to do so on behalf of the company/firm, certify that the points claimed, based on the specific goals as advised in the tender, qualifies the company/ firm for the preference(s) shown and I acknowledge that:
 - i) The information furnished is true and correct;
 - ii) The preference points claimed are in accordance with the General Conditions as indicated in paragraph 1 of this form;
 - iii) In the event of a contract being awarded as a result of points claimed as shown in paragraphs 1.4 and 4.2, the contractor may be required to furnish documentary proof to the satisfaction of the organ of state that the claims are correct;
 - iv) If the specific goals have been claimed or obtained on a fraudulent basis or any of the conditions of contract have not been fulfilled, the organ of state may, in addition to any other remedy it may have
 - (a) disqualify the person from the tendering process;
 - (b) recover costs, losses or damages it has incurred or suffered as a result

of that person's conduct;

- (c) cancel the contract and claim any damages which it has suffered as a result of having to make less favourable arrangements due to such cancellation;
- (d) recommend that the tenderer or contractor, its shareholders and directors, or only the shareholders and directors who acted on a fraudulent basis, be restricted from obtaining business from any organ of state for a period not exceeding 10 years, after the *audi alteram partem* (hear the other side) rule has been applied; and
- (e) forward the matter for criminal prosecution, if deemed necessary.

	SIGNATURE(S) OF TENDERER(S)
SURNAME AND NAME: DATE:	
ADDRESS:	